

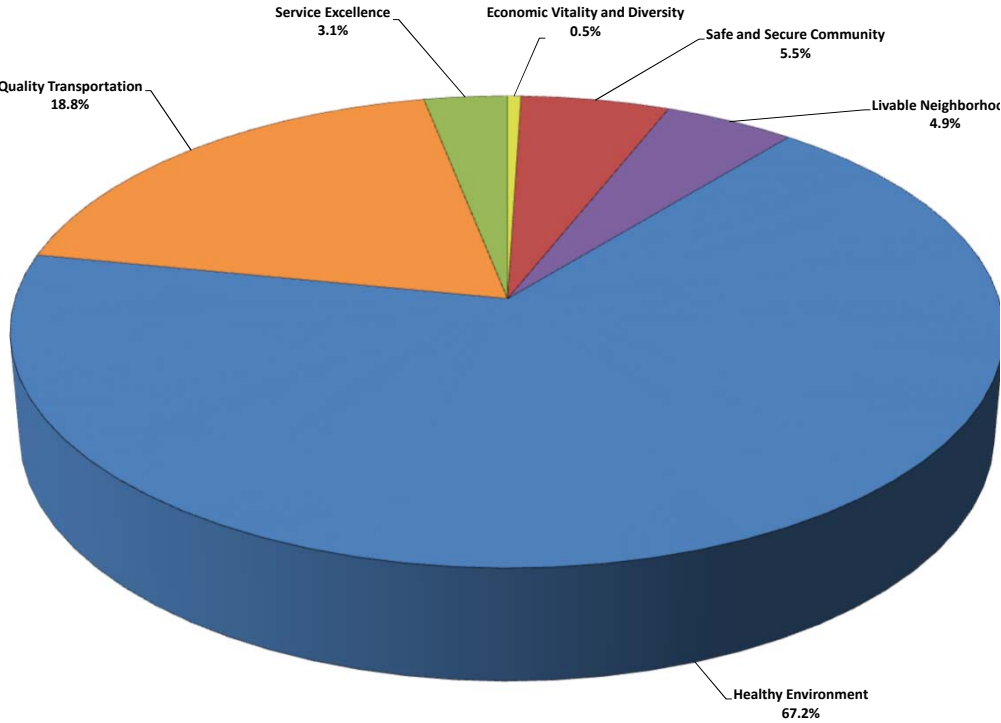
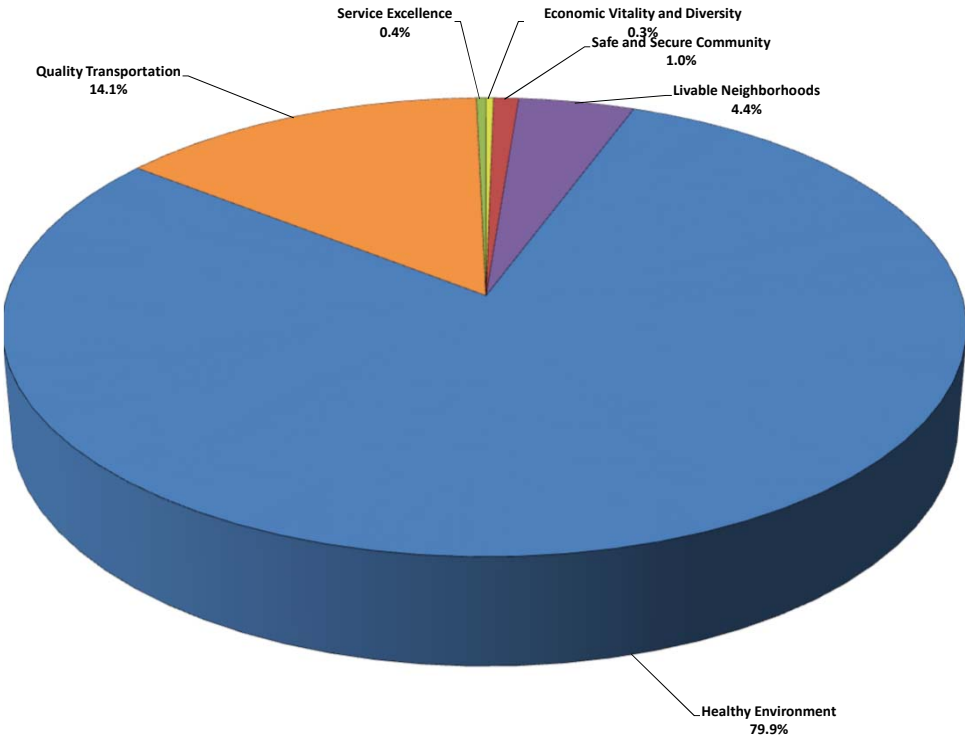
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Expenditure Totals by Strategic Focus Area

Budget Year Summary 2019-2020

Six-Year Summary 2020-2025



Budget Year Total: \$87,131,340

Six-Year Total: \$355,010,960

EXPENDITURE TOTALS BY STRATEGIC FOCUS AREA

Project Title	Budget Year 2019-2020	Planning Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Total Planned
Economic Vitality and Diversity	\$250,000	\$250,000	\$500,000	\$250,000	\$270,000	\$250,000	\$1,770,000
Safe and Secure Community	\$832,470	\$3,514,510	\$4,734,000	\$4,060,000	\$4,525,000	\$2,000,000	\$19,665,980
Livable Neighborhoods	\$3,852,850	\$1,796,200	\$3,525,200	\$1,796,200	\$4,526,200	\$1,796,200	\$17,292,850
Healthy Environment	\$69,591,000	\$30,467,000	\$29,931,000	\$31,600,300	\$44,841,000	\$32,094,500	\$238,524,800
Quality Transportation	\$12,290,020	\$10,735,090	\$19,342,660	\$3,827,520	\$13,862,380	\$6,692,660	\$66,750,330
Service Excellence	\$315,000	\$2,060,000	\$4,202,000	\$1,380,000	\$1,975,000	\$1,075,000	\$11,007,000
Total Proposed Expenditures	\$87,131,340	\$48,822,800	\$62,234,860	\$42,914,020	\$69,999,580	\$43,908,360	\$355,010,960

EXPENDITURE TOTALS BY PROJECT

Project Title	Budget Year 2019-2020	Planning Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Total Planned
Economic Vitality and Diversity							
Off-Street Parking:							
Parking Deck Renovations	\$0	\$0	\$250,000	\$0	\$20,000	\$0	\$270,000
Entertainment:							
Convention Center Capital Renovations (Annual Contribution)	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Subtotal	\$250,000	\$250,000	\$500,000	\$250,000	\$270,000	\$250,000	\$1,770,000
Safe and Secure Community							
Public Safety and Security:							
Fire Apparatus Replacement	\$832,470	\$3,514,510	\$4,600,000	\$4,060,000	\$4,130,000	\$2,000,000	\$19,136,980
Public Safety Facility Renewal	0	0	134,000	0	395,000	0	529,000
Subtotal	\$832,470	\$3,514,510	\$4,734,000	\$4,060,000	\$4,525,000	\$2,000,000	\$19,665,980
Livable Neighborhoods							
Housing Assistance:							
Homeowner Assistance / Production	\$1,326,600	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$9,076,600
Rental Housing Assistance / Production	582,250	185,000	185,000	185,000	185,000	185,000	1,507,250
Community Development:							
Neighborhood Development	\$104,000	\$61,200	\$61,200	\$61,200	\$61,200	\$61,200	\$410,000
Parks and Recreation Programming:							
Basketball Court Resurfacing / Improvements	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Greenway Resurfacing	0	0	335,000	0	500,000	0	835,000
Picnic Shelter Renovations	0	0	0	0	300,000	0	300,000
Playground Renovations	0	0	0	0	280,000	0	280,000
Playground Safety Resurfacing	0	0	0	0	100,000	0	100,000
Recreation and Parks Department Facilities Renewal	0	0	359,000	0	405,000	0	764,000
Recreation Facility Lighting Renovations	0	0	200,000	0	200,000	0	400,000
Recreation Maintenance Projects	1,840,000	0	0	0	0	0	1,840,000
Salem Lake Maintenance and Repairs	0	0	200,000	0	0	0	200,000
Soccer Field Irrigation System Replacement	0	0	300,000	0	0	0	300,000
Swimming Pool Repairs	0	0	335,000	0	400,000	0	735,000
Tennis Court Resurfacing	0	0	0	0	295,000	0	295,000
Subtotal	\$3,852,850	\$1,796,200	\$3,525,200	\$1,796,200	\$4,526,200	\$1,796,200	\$17,292,850

EXPENDITURE TOTALS BY PROJECT CONTINUED

Project Title	Budget Year 2019-2020	Planning Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Total Planned
Healthy Environment							
Solid Waste Disposal:							
Hanes Mill Road Landfill - Development and Upgrades	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
Hanes Mill Road Landfill - Gas Collection and Extraction System	0	317,000	0	327,000	0	342,000	986,000
Hanes Mill Road Landfill - Mechanically Stabilized Earthen Retaining Wall	541,000	0	0	0	14,587,000	0	15,128,000
Water and Wastewater Treatment:							
Archie Elledge Wastewater Treatment Plant Rehabilitation and Upgrades	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,900,000
Biosolids Dryer Facility Upgrade	1,500,000	0	0	0	0	0	1,500,000
Muddy Creek Wastewater Treatment Plant Rehabilitation and Upgrades	100,000	250,000	250,000	250,000	250,000	250,000	1,350,000
R.W. Neilson Water Treatment Plant - Phase II Modernization	20,000,000	0	0	0	0	0	20,000,000
Water Treatment Rehabilitation and Upgrades	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Wastewater Treatment Plant Expansion / Nutrient Removal Upgrade	0	0	0	5,000,000	5,000,000	5,000,000	15,000,000
Water Distribution and Wastewater Collection:							
Asset Management Program / Studies	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Collection System Improvement Program	15,000,000	15,000,000	15,000,000	15,000,000	12,000,000	12,000,000	84,000,000
Elledge Basin Capacity Improvements	6,000,000	0	0	0	0	0	6,000,000
Facility Improvements Program	1,000,000	100,000	100,000	100,000	100,000	100,000	1,500,000
Lift Station Capacity / Condition Improvements	3,000,000	750,000	2,531,000	1,314,000	3,854,000	750,000	12,199,000
Muddy Creek Basin Capacity Improvements	0	0	0	559,300	0	0	559,300
NCDOT Road Widening Project Utility Relocations	6,000,000	5,000,000	3,000,000	1,000,000	1,000,000	1,000,000	17,000,000
South Fork Basin Capacity Improvements	7,000,000	0	0	0	0	0	7,000,000
Water Distribution System Improvements	6,000,000	6,000,000	6,000,000	5,000,000	5,000,000	5,000,000	33,000,000
Water Tank Rehabilitation	0	250,000	250,000	250,000	250,000	250,000	1,250,000
Stormwater Management:							
Basin Study Updates	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,800,000
City Yard Remediation	0	0	0	0	0	3,095,100	3,095,100
Drainage Improvements on Private Property	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Stormwater Infrastructure Renovations	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	2,507,400	7,507,400
Subtotal	\$69,591,000	\$30,467,000	\$29,931,000	\$31,600,300	\$44,841,000	\$32,094,500	\$238,524,800

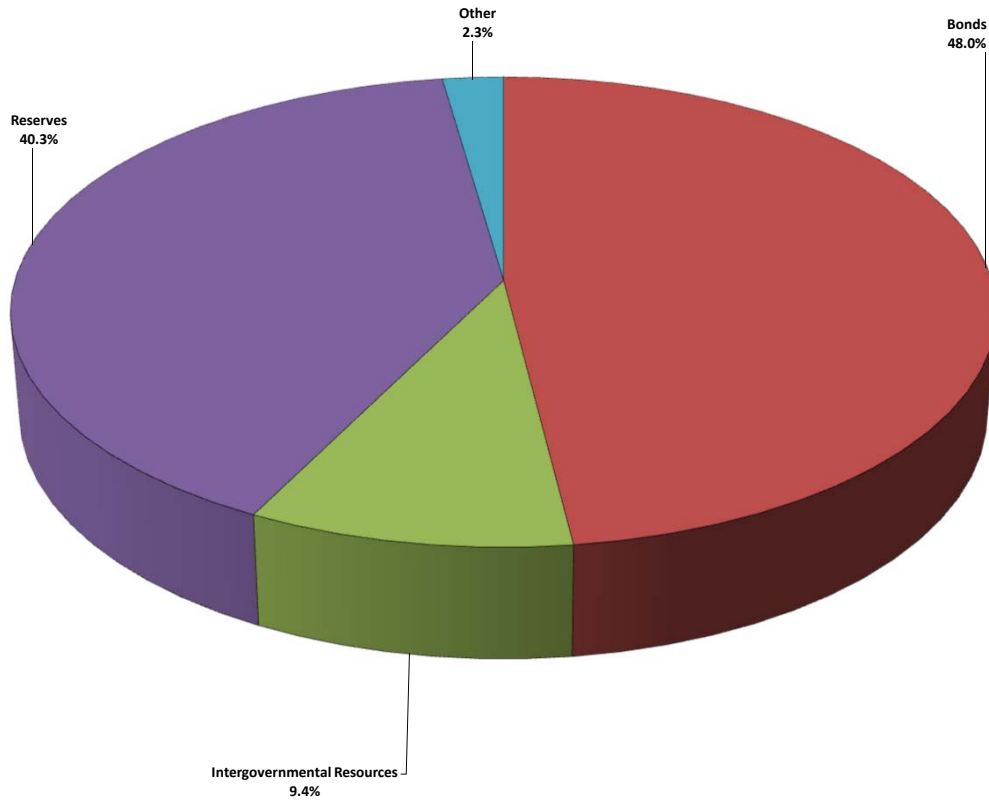
EXPENDITURE TOTALS BY PROJECT CONTINUED

Project Title	Budget Year 2019-2020	Planning Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Total Planned
Quality Transportation							
Streets and Sidewalks:							
Bridge Repair and Replacement	\$6,292,700	\$0	\$7,500,000	\$0	\$7,500,000	\$0	\$21,292,700
Greenway Development	292,700	146,350	146,350	146,350	146,350	146,350	1,024,450
Meadowlark Drive Widening	3,000,000	0	0	0	0	0	3,000,000
Sidewalk Maintenance / New Sidewalk Construction	0	146,350	146,350	146,350	146,350	146,350	731,750
Street Resurfacing Projects	1,137,450	1,137,450	2,637,450	1,137,450	2,887,450	1,137,450	10,074,700
Traffic Calming Projects	0	146,350	146,350	146,350	146,350	146,350	731,750
Traffic Safety Projects	0	146,350	146,350	146,350	146,350	146,350	731,750
Mass Transit:							
Fixed Route Bus Replacement	\$0	\$7,300,000	\$7,300,000	\$0	\$0	\$3,650,000	\$18,250,000
Passenger Amenities	54,090	54,090	54,090	54,090	54,090	54,090	324,540
Section 5339 Bus and Bus Facilities Program	730,680	483,320	483,320	483,320	483,320	483,320	3,147,280
Security Enhancements	54,090	54,090	54,090	54,090	54,090	54,090	324,540
Trans-AID Vehicle Replacement	0	392,430	0	784,860	1,569,720	0	2,747,010
Transit Equipment Replacement	87,750	79,550	79,550	46,380	46,380	46,380	385,990
Transit Facility Renovations	401,900	397,760	397,760	443,270	443,270	443,270	2,527,230
Transit Vehicle Maintenance	238,660	251,000	251,000	238,660	238,660	238,660	1,456,640
Subtotal	\$12,290,020	\$10,735,090	\$19,342,660	\$3,827,520	\$13,862,380	\$6,692,660	\$66,750,330
Service Excellence							
Property and Facilities Management:							
General Government Facility Renewal	\$0	\$0	\$2,407,000	\$0	\$1,200,000	\$0	\$3,607,000
Information Systems:							
Communication Network Expansion	\$0	\$535,000	\$0	\$160,000	\$0	\$300,000	995,000
Infrastructure Improvements	315,000	1,120,000	1,475,000	720,000	625,000	550,000	4,805,000
Public Safety Surveillance Infrastructure	0	405,000	120,000	140,000	50,000	125,000	840,000
Telephone Maintenance and System Upgrade Planning	0	0	200,000	360,000	100,000	100,000	760,000
Subtotal	\$315,000	\$2,060,000	\$4,202,000	\$1,380,000	\$1,975,000	\$1,075,000	\$11,007,000
Total Expenditures	\$87,131,340	\$48,822,800	\$62,234,860	\$42,914,020	\$69,999,580	\$43,908,360	\$355,010,960

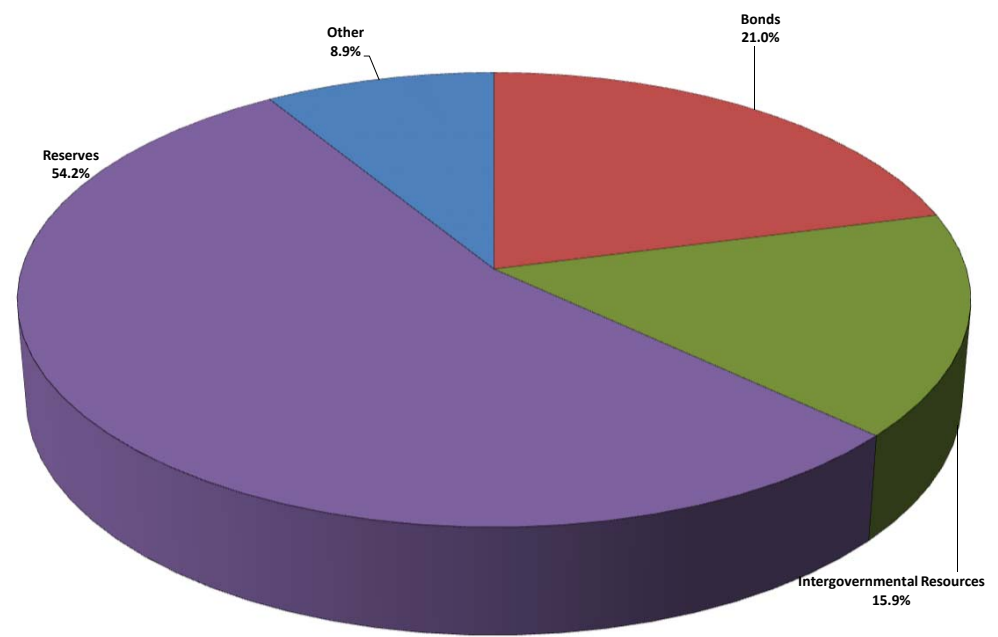
Total Funding Source Summary

Budget Year Summary 2019-2020

Six-Year Summary 2020-2025



Budget Year Total: \$87,131,340



Six-Year Total: \$355,010,960

TOTAL FUNDING SOURCE SUMMARY

Source of Funds	Budget Year 2019-2020	Planning Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Total Planned
Bonds:							
Two-Thirds	\$6,840,000	\$0	\$7,270,000	\$0	\$7,575,000	\$0	\$21,685,000
Revenue Bonds	35,000,000	250,000	2,000,000	5,559,300	5,000,000	5,000,000	52,809,300
Subtotal	\$41,840,000	\$250,000	\$9,270,000	\$5,559,300	\$12,575,000	\$5,000,000	\$74,494,300
Intergovernmental Resources:							
Federal:							
Community Development Block Grant (CDBG)	\$514,000	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$3,264,000
CDBG Program Income	249,590	61,200	61,200	61,200	61,200	61,200	555,590
HOME Trust Funds	864,260	635,000	635,000	635,000	635,000	635,000	4,039,260
HOME Trust Funds Program Income	185,000	175,000	175,000	175,000	175,000	175,000	1,060,000
Federal Transit Administration	1,253,730	7,638,200	7,285,010	1,786,390	2,492,760	4,182,510	24,638,600
State:							
Gasoline Tax Revenue	\$1,137,450	\$1,137,450	\$1,137,450	\$1,137,450	\$1,137,450	\$1,137,450	\$6,824,700
North Carolina Department of Transportation	4,000,000	0	6,000,000	0	6,000,000	0	16,000,000
Subtotal	\$8,204,030	\$10,196,850	\$15,843,660	\$4,345,040	\$11,051,410	\$6,741,160	\$56,382,150
Reserves:							
Housing Finance Assistance Fund	\$200,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$2,075,000
Parking Fund	0	0	250,000	0	20,000	0	270,000
Stormwater Management Fund	1,550,000	1,550,000	1,550,000	1,550,000	1,550,000	6,152,500	13,902,500
Water and Sewer Fund	31,750,000	28,350,000	26,381,000	24,164,000	23,704,000	20,600,000	154,949,000
Solid Waste Disposal Fund	1,291,000	317,000	0	327,000	14,587,000	342,000	16,864,000
Winston-Salem Transit Authority Fund	313,440	1,374,040	1,334,800	318,280	396,770	787,300	4,524,630
Subtotal	\$35,104,440	\$31,966,040	\$29,890,800	\$26,734,280	\$40,632,770	\$28,256,800	\$192,585,130
Other:							
North Carolina Municipal Leasing Corporation	\$1,397,470	\$5,824,510	\$6,645,000	\$5,690,000	\$5,155,000	\$3,325,000	\$28,036,980
Motor Vehicle Privilege Tax	585,400	585,400	585,400	585,400	585,400	585,400	3,512,400
Subtotal	\$1,982,870	\$6,409,910	\$7,230,400	\$6,275,400	\$5,740,400	\$3,910,400	\$31,549,380
Total Funding Sources	\$87,131,340	\$48,822,800	\$62,234,860	\$42,914,020	\$69,999,580	\$43,908,360	\$355,010,960

PROJECTS FUNDED BY TWO-THIRDS BONDS

Project Title	Budget Year 2019-2020	Planning Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Total Planned
Safe and Secure Community							
Public Safety Facility Renewal	\$0	\$0	\$134,000	\$0	\$395,000	\$0	\$529,000
Subtotal	\$0	\$0	\$134,000	\$0	\$395,000	\$0	\$529,000
Livable Neighborhoods							
Basketball Court Resurfacing / Improvements	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Greenway Resurfacing	0	0	335,000	0	500,000	0	835,000
Picnic Shelter Renovations	0	0	0	0	300,000	0	300,000
Playground Renovations	0	0	0	0	280,000	0	280,000
Playground Safety Resurfacing	0	0	0	0	100,000	0	100,000
Recreation and Parks Facility Renewal	0	0	359,000	0	405,000	0	764,000
Recreation Facility Lighting Renovations	0	0	200,000	0	200,000	0	400,000
Recreation Maintenance Projects	1,840,000	0	0	0	0	0	1,840,000
Salem Lake Maintenance and Repairs	0	0	200,000	0	0	0	200,000
Soccer Field Irrigation System Replacement	0	0	300,000	0	0	0	300,000
Swimming Pool Repairs	0	0	335,000	0	400,000	0	735,000
Tennis Court Resurfacing	0	0	0	0	295,000	0	295,000
Subtotal	\$1,840,000	\$0	\$1,729,000	\$0	\$2,730,000	\$0	\$6,299,000
Quality Transportation							
Bridge Repair and Replacements	\$2,000,000	\$0	\$1,500,000	\$0	\$1,500,000	\$0	\$5,000,000
Meadowlark Drive Widening	3,000,000	0	0	0	0	0	3,000,000
Street Resurfacing Projects	0	0	1,500,000	0	1,750,000	0	3,250,000
Subtotal	\$5,000,000	\$0	\$3,000,000	\$0	\$3,250,000	\$0	\$11,250,000
Service Excellence							
General Government Facility Renewal	\$0	\$0	\$2,407,000	\$0	\$1,200,000	\$0	\$3,607,000
Subtotal	\$0	\$0	\$2,407,000	\$0	\$1,200,000	\$0	\$3,607,000
Total Projects Funded By Two-Thirds Bonds	\$6,840,000	\$0	\$7,270,000	\$0	\$7,575,000	\$0	\$21,685,000

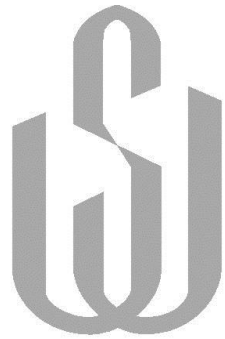
PROJECTS FUNDED BY THE NORTH CAROLINA MUNICIPAL LEASING CORPORATION (NCMLC)

Project Title	Budget Year 2019-2020	Planning Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Total Planned
Economic Vitality and Diversity							
Convention Center Capital Renovations	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Safe and Secure Community							
Fire Apparatus Replacement	\$832,470	\$3,514,510	\$4,600,000	\$4,060,000	\$4,130,000	\$2,000,000	\$19,136,980
Service Excellence							
Communication Network Expansion	\$0	\$535,000	\$0	\$160,000	\$0	\$300,000	\$995,000
Infrastructure Improvements	315,000	1,120,000	1,475,000	720,000	625,000	550,000	4,805,000
Public Safety Surveillance Infrastructure	0	405,000	120,000	140,000	50,000	125,000	840,000
Telephone Maintenance and System Upgrade Planning	0	0	200,000	360,000	100,000	100,000	760,000
Total Projects Funded By NCMLC Proceeds	\$1,397,470	\$5,824,510	\$6,645,000	\$5,690,000	\$5,155,000	\$3,325,000	\$28,036,980

PROJECTS FUNDED BY MOTOR VEHICLE PRIVILEGE TAX

Project Title	Budget Year 2019-2020	Planning Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Total Planned
Vehicular Transportation Allocation:							
Bridge Repair and Replacement	\$292,700	\$0	\$0	\$0	\$0	\$0	\$292,700
Traffic Calming Projects	0	146,350	146,350	146,350	146,350	146,350	731,750
Traffic Safety Projects	0	146,350	146,350	146,350	146,350	146,350	731,750
Subtotal	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$1,756,200
Non-Vehicular Transportation Allocation:							
Greenway Development	\$292,700	\$146,350	\$146,350	\$146,350	\$146,350	\$146,350	\$1,024,450
Sidewalk Maintenance / New Sidewalk Construction	0	146,350	146,350	146,350	146,350	146,350	731,750
Subtotal	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$1,756,200
Total Projects Funded By Motor Vehicle Privilege Tax	\$585,400	\$585,400	\$585,400	\$585,400	\$585,400	\$585,400	\$3,512,400

Note: One-third of the \$5 for "Transit" is used for transit operations, not capital.



Winston-Salem