	Type of Deliverable (assistance, maintenance,		4.0		0.10						Expected	Primary
Work Item/Project	coordination, caseload, plan, publication)	1st	Qua			3rd Quarter	4th Quarter		rter	Complete Date	Responsibility	
		7	8	9	10 11 1	12	1 2 3	4	5	6		
1. Legacy 2030 Implementation												
Legacy and Area Plan Implementation	On work programs/budgets of City and County departments				(Ongo	oing					Paul
Legacy Status Report to the Community	Report										Dec '17	CPAD
Development 101 Class	Presentation/Handouts/Web Site										Fall '17	CPAD
Historic Buildings for Adaptive Reuse	Mapping, Report										Jan '18	CPAD
Downtown Investment Report (2000-17)	Report										Feb '18	CPAD
Update Winston-Salem Urban Neighborhoods Residential Opportunity Areas Report	Report										Dec '17	GIS
Downtown Streetscape Master Plan	Consultant Selection/Management, Plan										Fall '18	CC
UDO Update, Phase I	Consultant Selection/Management										June '18	CPAD
Evaluate Land Banking for Commercial & Industrial Development/Identify Parcels for Redevelopment*	Assist Business Inclusion & Advancement (BIA)				As dete	ermir	ned by BIA				May '18	CPAD
Legacy-Related UDO Amendments:												
Accessory Dwellings	Text Amendment				As directed	l by	elected bodies					CPAD
Bufferyard Standards	Text Amendment				As directed	l by	elected bodies					CPAD
Multifamily By-right in Additional Districts	Text Amendment										Oct '17	CPAD
Commercial Building Materials Standards												
Assessment/Recommendations	Report										Oct '17	LUA
UDO Amendment (if decision to move forward)	Text Amendment										Feb '18	LUA
Lighting Ordinance	Text Amendment										Mar '18	CPAD
Sign Ordinance in County (2007 version, without amoritization)	Text Amendment										Apr '18	CPAD
Research Topics:												
Parcels on Unopened Public ROW	Mapping and Report										Apr '18	Chris
Transportation Impact Study Requirement Revisions	Report and recommendations										Feb '18	CC
UDO Amendments to Promote Mixed Use Development*	Report and recommendations										Apr '18	CPAD
Street Standards and Design Guidelines	Collaboration, Report, Recommendations										May '18	CPAD

Work Item/Project	Type of Deliverable (assistance, maintenance, coordination, caseload, plan, publication)		Quarter	2nd Quarter	3rd Quarter	4th Quarter	Expected Complete Date	Primary Responsibility
		7	8 9	10 11 12	1 2 3	4 5 6		
Infill Development								
Barriers to Infill Development	Report and recommendations						Jan '18	CPAD
Design Standards & Potential UDO Revisions*	Report and recommendations						May '18	CPAD
Corridor Study Strategy	Report and recommendations						Apr '18	CPAD
Affordable Housing Downtown	Report and recommendations						Apr '18	CPAD
Transit-Oriented & Green Development Incentives*	Assist City Manager's Office			As determined by	Asst. City Manage	er	Jun '18	CPAD
Parking Requirements for Transit Development*	Assist WSDOT			As determine	d by WSDOT		Jun '18	CPAD
2. Area Plans								
South Suburban Area Plan Update	Plan			As directed by	elected bodies			CPAD
Northeast Suburban Area Plan Update	Plan			As directed by	elected bodies			CPAD
West Suburban Area Plan Update	Plan						Apr '18	CPAD
Area Plan 3.0 Format	Report						May '18	CPAD
Area Plan Economic Target Areas	Economic Analysis			As part of	area plans			CPAD
Area Plan Site Studies	Graphics			As part of	area plans			CPAD
3. Special Area Planning and Design Assistan	ice							
School Site Studies	Assistance			As Rec	quested			CPAD
Industrial Site Studies	Assistance/Maintenance			As Red	quested			CPAD
Library Planning	Assistance			As Rec	quested			CPAD
Revitalizing Urban Commercial Areas: General and Tier 3	Assistance			As Reques	sted by BIA			CPAD
City/County Sites	Design Assistance			As Rec	quested			CPAD
Farmland Preservation Plan Implementation	Assist Cooperative Extention			As Rec	luested			TBD
Infill Housing Design Partnership	Assist CD			As Ne	eeded			CC/CPAD
Merschel Plaza Plan Development	Assistance			As Rec	luested			TBD
East End Master Plan	Assist Consultant						Dec '17	CPAD
4. Planning Board Support								
Board Administration, Minutes & Training	Coordination/Records/ Communications			Ong	oing			Admin
5. Development Caseload Support								

Work Item/Project	Type of Deliverable (assistance, maintenance, coordination, caseload, plan, publication)	1st Quarter			2nd Quarter	3rd Quarter	4th Quarte		Expected Complete Date	Primary Responsibility
		7	8	9	10 11 12 1 2 3			5 6	5	
Rezoning	Reports, Maps				Ong	joing				LUA
Planning Board Reviews	Reports				Ong	joing				LUA
Staff Changes	Review				Ong	joing				LUA
Special Use Permits	Reports				Ong	joing				LUA
Subdivisions	Review				Ong	joing				LUA
UDO Amendments (External)	Reports as Submitted				Ong	joing				LUA
Street Closings (County)	Report				Ong	joing				
Sketch Plan Review	Review				Ong	joing				LUA
Document Scanning	Records				Ong	joing				LUA
Digital File Management Assessment	Strategy/Process Changes								Apr '18	LUA
Electronic Plan Review	Process, Public Information									LUA
Electronic Plan Submittal AssessmentCAC/HRC	Strategy/Process Changes								Mar '18	CC
City Sign Ordinance Amortization (Measurement, Notification, Information)	Assessments; Notifications; Public Information	Ongoing						Nov '17; Ongoing	Inspections; Multiple	
Prioritize Whitaker Park Development Reviews; collaborate with other departments to identify potential streamlining for development reviews*	Reviews/Permits; Collaboration; Process Changes								Jun '18	LUA
UDO Amendments (Internal)										
Airport Overlay Zone Text/Mapping Updates	Text/Map Amendment				As Directed b	y City Council			Council Aug '17	CPAD
Limited Campus Uses	Text Amendment								Aug '17	CPAD
Non-Substantive/Corrections	Text Amendment				As No	eeded				LUA
Reasonable Accommodation Provisions	Collaborate, Recommendations								May '18	CPAD
6. Community Appearance Commission (CAC)										
Support, Board Administration, Minutes & Training	Coordination/Records/Communication				Ong	joing				CC
Tech Assistance & Project Review	Reports				Ongoing					CC
Recognitions	Letters/Markers				Ongoing					CC
Community Education/Beautification Programs	Seminars/Brochure/Events				Ongoing					CC
Biennial Awards Program	Event/Recognitions								Jun '18	CC
7. Historic Resources Commission (HRC)										

Work Item/Project	Type of Deliverable (assistance, maintenance, coordination, caseload, plan, publication)	1st Quarter		rter	2nd Quarter	3rd Quarter	4th Quarter		rter	Expected Complete Date	Primary Responsibility
		7	8	9	10 11 12	4	5	6			
Support, Board Administration, Minutes & Training	Coordination/Records/Communication				Ong	oing					CC
Certificate of Appropriateness (COA's)	Reports				Ong	oing					CC
Review of Historic Nominations/Designations	Reports				As Ne	eeded					CC
Section 106 Reviews	Reports				Ong	oing					CC
Programmatic Agreement with State (Update)	Signed Agreement				As Ne	eeded					CC
Historic/Cultural Resource Studies	Reports				Ong	oing					CC
Historic Resource Protection/Advocacy	Reports/Consultations				Ong	oing					CC
Partner/Collaborate with External Organizations (Preservation Forsyth, Old Salem, etc.)	Assistance				Ong					СС	
Potential Local Historic Landmark Sites	Report/List									Nov '17	
City & County Historic Marker Program	Selection/Events									Various	CC
Historic Landmark Designation Process Revisions*	Policy, Forms									Jun '18	CC
West End HO Guideline Update	Guidelines or New HO and Guidelines									Jun '18	CC
Bethania Historic Overlay District Establishment	Committee, Guidelines, Text Amendment									Fall '18	CC
Educational/Recognition Activities:											
General	Events/Citations/Publications/ Presentations				Ong	oing					CC
Preservation Month	Coordination/Events/Presentations									May '18	CC
Implementation of Outreach Strategy for Historic Programs/Resources	Various Media										
Architectural Inventory:											
Inventory Maintenance	Database				Ong	oing					CC
City Publication	Promotion/Sales				Ong	oing					CC
County/Smaller Communities Inventory Update	Inventory, Publication									2023	CC
8. Public Art Commission (PAC)											
Support, Board Adminstration, Minutes & Training	Coordination/Records/Communication				Ong	oing					CPAD
Respond to Public Art Selection Requests	Coordination/Report				As req	uested					CPAD

Work Item/Project	Type of Deliverable (assistance, maintenance, coordination, caseload, plan, publication)	1st Quarter			2nd Quarter	3rd Quarter		4th Quarter		Expected Complete Date	Primary Responsibility
O Compile Tarring Planning Compart		7	8	3 9	10 11 12	1 2 3	4	5	6		
9. Small Town Planning Support Walkertown	Reports/Maps		Τ		Ong	oing	П				LUA/GIS
Other Towns	Assistance/Maps					eeded					LUA/GIS LUA/GIS
Boards of Adjustment (Lewisville, Clemmons)	Staffing				Ong						LUA
10. External Committees	Stanning		<u> </u>		Olig	Ollig	<u> </u>				LOA
Downtown Partnership/Downtown Planning Support	Assistance		Τ		Ong	oina	П				CPAD
External Groups: (Creative Corridors, Be Healthy Coalition, Local Foods, Neighborhood Alliance, SG Atkins CDC, Community Based Organizations, Chamber Committees, Forsyth Futures, Forsyth County Ag Extension, Homebuilders/Realtors)	Assistance				Ong						Multiple
11. Regional Planning			1								
Forsyth County Planners Roundtable	Coordination										Paul, Chris, Margaret
Regional Planning Directors	Coordination										Paul
12. Housing Issues											
General Housing	Assistance				Ong	oing					CPAD
Housing Plans/Studies	Assist CD/Others				Ong	oing					CPAD
13. Environmental Review Activities											
Preparation of Reviews for City & County	Reports				Ong	oing					CPAD
14. Transportation Planning Assistance											
TAC/TCC	Coordination				Ong	oing					Margaret
Urban Circulator/Streetcar	Assistance				As Ne	eeded					Paul
Transportation Plan/Studies	Assistance				Ong	oing					Multiple
Bicycle Plan Update	Assist WSDOT									Fall '18	CC
Regional Land Use/Transportation Scenario Planning	Assistance									Fall '18	Margaret
15. Watershed Protection											
Implementation and Assistance	Assistance				Ong	oing					LUA
16. Greenway Planning											

Work Item/Project	Type of Deliverable (assistance, maintenance, coordination, caseload, plan, publication)	1st Quarter 2		2nd Quarter		3rd Quarter		4th Quarter		er	Expected Complete Date	Primary Responsibility	
		7	8	9	10 11	12	1 2	3	4	5	6		
Easement Acquisition/Education	Development Process, Consultation					Ong	joing					CC	
Implementation Assistance	Assistance					Ong	joing						CC
17. Recreation and Parks													
Parks and Open Space Plan Update													
Tentative City Bond Project List	Assistance on Bond Project List											Jan '18	CC
Countywide Plan*	Plan											Fall '18	CC
Master Plan/Park Design AssistanceCity	Design Assistance				As Requested								CPAD/CC
Master Plan/Park Design AssistanceCounty	Design Assistance					quested						CPAD/CC	
Master Plan/Design AssistanceCG Hill	Assist County Parks & Recreation											Dec '17	CPAD
18. Publication, Education, Outreach					•	•	-	•	•	•			
Marketing Strategy for PDS Department Programs/Resources													
Strategy Development	Consultation, Strategy											Dec '17	
Strategy Implementation	Various Media											June '18; Ongoing	
Community Outreach	Presentations/Handouts/Web Site					Ong	joing						Multiple
HRC/CAC/CCPB Annual Reports	Report												Multiple
Planning Newsletter (Bi-monthly)	Report												Multiple
Development Dashboard (Quarterly)	Report												CPAD/GIS
19. Interdepartmental Committees													
Citywide Employee Committees	Assistance					Ong	joing						Multiple
Interdepartmental Review	Coordination					Ong	joing						LUA
Board of Adjustment (City and County)	Staffing					Ong	joing						LUA
GIS Steering Committee/Technical Advisory Group	Assistance					Ong	joing						GIS

Work Item/Project	Type of Deliverable (assistance, maintenance, coordination, caseload, plan, publication)				3rd Quarter	4th Quarter		Expected Complete Date	Primary Responsibility
		7	8 9	10 11 12 1 2 3		4 5	6		
20. Technical/Information Collection and Sup			I	T		l l	T		
GIS Mapping, Analysis, Maintenance & Expansion	Maps/Data/Reports			Ong	oing				GIS
Census Liaison	Maps/Data/Analysis			Ong	joing				GIS
GIS Download Website	Data			Ong	joing				GIS
Planning Website	Website			Ong	joing				GIS/Admin
Minor Subdivisions History	GIS Layer							2018-19	GIS
Annexation History	GIS Layer							2018-19	GIS
Digital Aerial Photo Access	On-line Access			To Be De	etermined			TBD	GIS
21. Office Wide									
Customer Service/Information	Assistance			Ong	joing				All
Staff Meetings/Standard Administrative/Operating Procedures	Coordination			Ong	joing				Multiple
Citizen Contact List Maintenance	Database			Ong	joing				CPAD
IS Liaison	Coordination			Ong	joing				GIS
Division Succession Plannning	Job Documentation/Cross Training			Ong	joing				Margaret
22. Professional/Organizational Development									
Staff Team Building	Activities			Ong	joing				Multiple
Service Excellence (departmental)	Coordination/Training			Ong	joing				Multiple
Professional Education/Certification Maintenance	Training			Ong	joing				Multiple
Host Committee for 2018 NC Planning Conference	Events, Workshops, Tours							Fall '18	Multiple
23. Administrative Activities/Support			,						
Work Program	Coordination, Report								Margaret
Budget and Financial Management	Reports, Coordination			Ong	joing				Multiple
Personnel Administration & Management	Coordination			Ong	joing				Multiple

FY 2017-18 Adopted July 13, 2017

Work Item/Project	Type of Deliverable (assistance, maintenance, coordination, caseload, plan, publication)	1st Quarter		2nd Quarter	3rd Quarter	4th Quarter		rter	Expected Complete Date	Primary Responsibility
		7 8	9	10 11 12	1 2 3	4	5	6		
24. Contingency & Unanticipated Items (if req	uired or if time allows)									
Text amendment referrals from City/County Managers/Attorneys or mandated by NC Legislature	Text Amendments			As Needed	/Requested					TBD, City/County Atty
Research requests from City/County Managers, and Elected Bodies	Research, Reports			As Rec	quested					TDB
GIS: Geographic Information Systems	TBD: To be determined	·								

CPAD: Comprehensive Planning and Design *City Council Strategic Plan Action Item

CC: Community Character
LUA: Land Use Administration

Admin: Administration & Administrative Support